



**Council for Administration of Courts (Kohtute haldamise nõukoda)**

Riga,

**Invitation to share best practices in the European Commission project "Improving judicial efficiency and budgeting in Latvia"**

To whom it may concern,

PricewaterhouseCoopers SIA Latvia (hereinafter – PwC) is contacting your organisation on the behalf of the **Judicial Council (JC) and Directorate-General for Structural Reform Support (DG REFORM) of the European Commission regarding the “Improving judicial efficiency and budgeting in Latvia” project**, which is currently being undertaken by JC and consultants from PwC. The key objective of the project is to provide recommendations for institutional reform of the justice system and develop a statistical methodology for assessing the labour intensity of court cases, and the distribution of personnel in judiciary institutions. The case weighting model will assist the JC in strengthening a budgeting process and methodology for future improvements.

The PwC team and JC have identified Estonia as a country with important experience in efficient judicial processes, data collection, and case-weighting system and model. Therefore, we would like to gather your knowledge, best practices and experience regarding your system. With this in mind, **PwC kindly invites representatives of your institution to participate in a one-hour interview with PwC and JC representatives. During this session, we will discuss the current system of judiciary workload management, as well as the applied case-weighting system in Estonia.**

During the interview, we would like to **learn about your experience in evaluating the existing judiciary workload, assessing the effectiveness of resource utilisation, implementing statewide time standards for case processing, utilising tools and technology, and applying case-weighting in the distribution of cases and in determining the required number of judges.**

Your support and involvement in the project would greatly contribute to achieving its objectives. If any of your representatives are available and interested in participating, we would be grateful for your confirmation. We will then coordinate the details regarding the time, date, and online meeting link.

We kindly invite you to inform us of your representative's availability to participate in the interview by **responding to this email and sharing the contact details of the main contact person with whom to coordinate the interview time and date.**

Thank you for considering our request. If you have any questions or should you require further information, please do not hesitate to contact Elizabete Muzikante ([elizabete.muzikante@pwc.com](mailto:elizabete.muzikante@pwc.com)) or Ramona Daukste ([ramona.daukste@pwc.com](mailto:ramona.daukste@pwc.com)).

We are looking forward to and would highly appreciate your possible participation in the project.

Please find attached the Letter of Authorization signed by the Judicial Council in Annex 1.

Yours sincerely,

**Raimonds Dauksts**

PwC Latvia Director of Advisory

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